

# INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 31 JANUARY







RACING BOARD

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#### UPDATE FROM THE CHIEF EXECUTIVE

The New Zealand Racing Board (NZRB) has delivered another good financial performance over the past six months as we lead the industry through a period of significant change. After delivering on our financial commitments in the 2016/17 year, underlying operating profit for the first half of 2017/18, excluding the net impact of strategic initiatives costs and benefits of \$4.4 million, was \$83.4 million, up \$2.8 million or 3.4% on last year. This positive result was underpinned by growth in customer numbers combined with ongoing disciplined cost management.

Successful customer acquisition campaigns, growth in digital channels and increased betting from high staking Elite customers has seen a growth in total revenue to \$188.1 million, up 3.2% on last year and a corresponding growth in total turnover to \$1.430 billion, up 3.9% on 2016/17.

Our rolling average monthly active account bettors grew to more than 106,000 per month over the 12 months to January 2018, up 16.4% on the previous 12 month period, and in January 2018 alone there were 112,250 active customers betting, up 19.5% on last year. The Spring customer acquisition campaign run across the second quarter delivered a massive 23,737 new customers, up 28% on target These newly acquired customers continue to bet regularly with the TAB supported by our CRM initiatives that has contributed to the growth in Betting Turnover and Revenue.

NZRB is on track towards delivering our challenging full year underlying operating profit target of \$153.9 million in the 2017/18 year and remains committed to lifting distributions to the industry, while facing into a number of challenges. The industry continues to be plagued by an unusually high number of abandonments - 19 over the past six months (many of which occurred throughout January at Thoroughbred meetings), equating to \$1.5 million in lost profit. The cost of these abandonments is also significant to trainers, jockeys and drivers incomes and returns to owners not to mention the flow on effect to other races.

In February, NZRB along with the three racing codes launched a process to address the issues our industry faces around infrastructure - leading the development of a plan to help shape the future for New Zealand racing. We're seeking feedback from industry participants to help inform a future venue plan which will help generate maximum benefits for racing's stakeholders, participants and investors by delivering strategic investment in fit-for-purpose infrastructure and increased financial returns.

During the half year we increased our distributions to the racing industry by 11.5% or \$9.1 million on last year to \$88.2 million. This includes a portion of the \$12 million future funding increase from our strategic initiatives that has successfully led to a lift in minimum stakes across all Codes in the 2017/18 year. Our distributions to national sporting organisations also increased by \$1.0 million or 22.3% up to \$5.5 million and we distributed \$1.3 million to amateur sport from our gaming activities.

NZRB will continue to maintain a disciplined approach to cost management to enable reinvestment in digital platforms while accelerating revenue growth opportunities. In the first half of the year, underlying operating expenses were \$68.4 million, up 1.4% on last year. This small increase was driven largely by ongoing investment in the resilience of our technology platforms, a Payment Card Industry (PCI) data security standards regulatory compliance programme combined with higher merchant fees driven by customer credit card deposits. We've further reduced staff expenses, broadcasting and property costs that has mitigated some of these costs and has us on track with budget full year.

Trends for the first six months of 2017/18 include:

- Digital channels make up 59.2% of betting turnover, up 2.2 percentage points on last year, with the shift in customer preference towards digital accelerating. Digital platforms are the fastest growing channels with turnover of \$658.9 million, up 10.5% on last year.
- The Mobile App remains the fastest growing customer touch point, up 18.4% or \$12.3 million on 2016/17.
- Fixed odds betting across racing and sport continues to drive growth, up 11.6% and 9.1% on last year respectively. The rate of Tote decline is slowing to -4.6%, driven by the shift in customer preference.
- VIP turnover is down 19.2% or \$13.9 million on last year, however this was expected due to the rebate restrictions imposed under the new terms of international wagering agreements with Tabcorp.

#### **UPDATE FROM THE CHIEF EXECUTIVE (CONTINUED)**

#### STRATEGIC INITIATIVES

NZRB has made good progress on delivering our key strategic initiatives and major projects in the first half of 2017/18, which will, once fully implemented lift annualised net profit to around \$200 million.

- The introduction of Racefields legislation received strong Parliamentary support following its first reading in Government in August 2017 and its continued progress in conjunction with the Department of Internal Affairs is a key priority.
- The implementation of our new Fixed Odds Betting Platform (FOB) is progressing and targeting customer launch early in the 2018/19 season that will significantly increase the number of betting options and markets we offer to our customers daily while also improving margin preference.
- The Customer and Channels programme is delivering strong growth in customer numbers through integrated customer acquisition campaigns and improved channel experiences for customers across our website, Mobile App and TAB retail network.
- Optimise the Calendar approved changes to the 2017/18 Racing Calendar to optimise betting revenue have delivered positive financial results and we will look for further intensification in the 2018/19 calendar in collaboration with the codes and clubs. Industry feedback has been sought to support the development of a future venue plan later this year.
- Vision Capture phase one of this project relating to how we capture racing vision and relay this to our customers has been successfully implemented. This saw Greyhound racing go High Definition for improved customer viewing, as well as moving to a centralised production model with a purpose-built fixed control room, providing cost efficiencies. Phase two will be focused on the equine codes and development of a Content Distribution Strategy.

Since I took over as CEO of NZRB in 2015 my team and I have been making steady progress on addressing key issues facing both the organisation and broader industry including modernising our aging technology infrastructure, driving growth in revenue whilst maintaining a disciplined approach to cost management, building business continuity capability and importantly ensuring that funding to the industry can be sustainably increased year on year.

We have a talented and passionate team in place, a clear direction and we are focussed on leading the industry through a period of significant change to ensure racing remains relevant and its future secure.

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John Allen Chief Executive Officer New Zealand Racing Board

#### FINANCIAL COMMENTARY FOR THE SIX MONTHS ENDED 31 JANUARY 2018

The New Zealand Racing Board (NZRB) achieved a reported net profit of \$79.0 million for the first half of the year, \$1.1 million (-1.4%) below last year. Excluding strategic initiatives, underlying operating profit was \$83.4 million \$2.8 million (+3.4%) ahead of last year and \$2.1 million (+2.6%) ahead of budget.

#### CURRENT PERIOD FINANCIAL PERFORMANCE AGAINST PRIOR PERIOD AND BUDGET

|  |                                    | UNAUDITED                          |                                    |
|--|------------------------------------|------------------------------------|------------------------------------|
|  | ACTUAL<br>31 JANUARY 2018<br>\$000 | ACTUAL<br>31 JANUARY 2017<br>\$000 | BUDGET<br>31 JANUARY 2018<br>\$000 |
| tting and gaming turnover                                  | 1,430.0                            | 1,376.0                            | 1,458.8                            |
| tal Revenue  | 188.1                              | 182.3                              | 188.6                              |
| profit before distributions                                | 79.0                               | 80.1                               | 76.1                               |
| tegic initiatives (net benefits and costs) and other costs | 4.4                                | 0.6                                | 5.2                                |
| erlying operating profit before distributions              | 83.4                               | 80.7                               | 81.3                               |
| al group distributions                                     | 84.8                               | 76.5                               | 79.1                               |

For more details, the reconciliation between the reported net profit before distributions and the underlying profit before distributions is found in Note 2 of the Financial Statements on page 16.

#### BETTING AND GAMING TURNOVER

Overall turnover was \$54.0 million (+3.9%) ahead of last year driven by growth in betting turnover of \$39.0 million (+3.4%) at \$1,195 million and Gaming turnover of \$15.0 million (+6.8%) at \$235.0 million.

Fixed odds betting turnover continues to perform strongly at \$63.9 million (+10.4%) ahead of last year with racing FOB and sports FOB up by 11.6% and 9.1%, respectively. This is partially offset by the decline in racing tote (-4.6%) driven by the ongoing shift in customer preference. The increase in betting turnover has been driven by a combination of strong customer acquisition and growth in digital channels supported by successful marketing campaigns covering the Melbourne Cup, NZ Cup & Show Week and the Summer Festival and improved digital product offerings. While year on year performance increased significantly, total turnover was below budget by \$28.8 million (-2.0%) driven in part by a significant number of abandonments (19) during the period, particularly in thoroughbred races, that was up on last year.

VIP Turnover is down -19.2% (-\$13.9 million) on last year as a result of TabCorp commingling restrictions into Australian hosted pools that were imposed last year.

Gaming turnover continues to perform well following the opening of a new TAB venue in Greerton during the period and full year impact of refurbished venues that are performing ahead of expectations. The investment in gaming machine upgrades has also contributed positively.

#### REVENUE

Total revenue was \$188.1 million for the first half of the 2018 financial year, \$5.8 million (+3.2%) ahead of last year. The strong turnover performance had a flow-on effect on revenue compared to last year. Compared to budget, however, the higher number of abandoned races had a negative impact of \$0.5 million.

Net betting revenue amounts to \$151.1 million, ahead of last year by \$5.6 million (+3.8%) as a result of strong turnover with net betting margin remaining constant at 12.6% including an adverse impact from VIP betting.

Net gaming revenue was \$0.7 million (+5.6%) ahead of last year at \$13.3 million driven by turnover growth, notwithstanding temporary closures following key gaming room refurbishments, with net gaming margin remaining constant at 5.7%.

New Zealand racing shown overseas revenue also maintained an upward trend following the renegotiation agreement with TabCorp and increased slightly by \$0.2 million (+1.8%) on last year to \$11.1 million despite the higher number of domestic racing abandonments that impacted performance against budget by \$0.5 million (-2.7%).

Other revenue was \$12.6 million, \$0.7 million (-5.1%) below last year. This was mainly driven by lower advertising and events revenue (-\$0.7 million) resulting from the transfer of the Events, Marketing & Logistics operations to The Races Partnership Limited, broadcasting income (-\$0.3 million) and interest revenue (-\$0.2 million) on cash and term deposit balances. These are partly offset by an uplift in merchant fee and racing services revenues (+\$0.4 million).

#### FINANCIAL COMMENTARY FOR THE SIX MONTHS ENDED 31 JANUARY 2018

#### EXPENSES

Underlying turnover related expenses were \$34.4 million or \$0.3 million (+0.8%) higher than the same period last year and \$1.6 million below budget. Including the investments in Customer & Channels strategy of \$1.8 million relating to customer acquisition campaigns and improvements in channel experiences across website, mobile app and TAB Retail network, reported turnover related expenses were \$2.1 million (+6.1%) above last year. National sporting organisation (NSO) commissions also contributed to this increase by \$1.0 million (+22.3%) following the contribution to the strategic fund with Sport New Zealand as well as the increase in sports turnover. While overseas racing rights (\$0.3 million) and commingling fees (\$0.3 million) slightly increased during the year as a result of the TabCorp negotiations and increased commingled turnover, savings were realised across other categories such as advertising & promotions (\$0.6 million), publications (\$0.4 million) and retail fees (\$0.1 million).

Turnover related costs were below budget by \$1.6 million (-4.2%) due to less than anticipated advertising costs (\$0.9 million) and NSO levies (\$0.7 million) resulting from sport turnover being less than anticipated, particularly in-play betting.

Underlying operating expenses of \$68.4 million, excluding strategic initiatives and other costs, were \$1.0 million (+1.4%) ahead of last year and \$0.9 million below budget. Including the impact of investments in strategic initiatives of \$4.4 million incurred during the year, reported operating expenses were \$4.8 million (+7.0%) above last year. This was mainly driven by ongoing investment in the resilience of NZRB's technology platforms (\$0.9 million), higher depreciation costs (\$0.5 million) relating to the investment in the vision capture project; consultancy expenditure (\$0.6 million) relating to the PCI compliance programme and merchant fees (\$0.3 million) due to an increase in credit card customer deposits.

Savings have been realised in staff expenses which were down by \$1.4 million (-4.3%) (excluding impact of strategic initiatives of \$1.2 million), property costs and broadcasting expenses (\$0.4 million) that are all tracking below last year. These savings continue to reflect that cost management remains a key priority.

#### NET PROFIT

Reported net profit was \$79.0 million, \$1.1 million (-1.4%) below last year and \$2.9 million (3.8%) above budget including planned investment in the strategic initiatives that totalled \$4.4 million. The underlying operating profit was however \$2.8 million (+3.4%) ahead of last year.

During the year, total distributions to the racing industry and sporting community organisations increased by \$8.3 million (+10.8%) compared to last year. This includes the additional betting distributions to the racing codes of \$6.8 million and gaming distributions of \$2.3 million to the racing industry and sporting community organisations, partly offset by \$0.8 million gaming distributions retained for future initiatives.

#### CURRENT PERIOD FINANCIAL POSITION AGAINST PRIOR PERIOD

Cash and term deposit balances, after excluding those relating to Betting Accounts and Vouchers Trust, have decreased by \$18.7 million (-48.0%) to \$20.3 million since July 2017. Notwithstanding the strong underlying operating profit result, the net cash position declined due to the significant project investments in Fixed Odds Betting, Customer & Channel and Optimise the Calendar undertaken during the year combined with the additional industry distributions made to the three racing codes aimed at supporting a lift in stakes money.

Total assets balance has decreased by \$5.3 million (-3.9%) from July 2017, to \$131.4 million which is a function of the significant capex spend in fixed and intangible assets as part of the strategic initiatives that has increased assets by \$13.4 million (+25.1%) combined with the additional racing industry distributions that has been funded from cash reserves.

Total liabilities have increased by \$2.6 million (+3.9%) since July 2017 driven mainly by an increase in trade payables of \$3.7 million relating to project spend and higher balance of undistributed gaming surplus provisions of \$1.1 million and taxes payable of \$0.8 million. These were offset in part by a decrease in unpaid dividends of \$1.7 million and customers' betting account balances of \$1.3 million.

Overall, total equity is \$61.4 million as at 31 January 2018, decreasing by \$7.9 million (-11.4%) since July 2017 due to investment in strategic initiatives (\$22.0 million) combined with the additional distributions of \$8.3 million. Both of these outlays have been approved by the NZRB Board and funded from available cash reserves therefore reducing NZRB's overall equity position.



### **Independent Review report**

to the Board Members of the New Zealand Racing Board

#### Report on the interim financial statements

We have reviewed the accompanying interim financial statements of the New Zealand Racing Board and the entities it controlled (together "the Group") on pages 6 to 18, which comprise the condensed statement of financial position as at 31 January 2018, and the condensed statement of profit or loss and other comprehensive income, the condensed statement of changes in equity and the condensed statement of cash flows for the period ended on that date, and selected explanatory notes.

#### Board Members' responsibility for the interim financial statements

The Board members are responsible on behalf of the Group for the preparation and presentation of these interim financial statements in accordance with International Accounting Standard 34 Interim Financial Reporting (IAS 34) and New Zealand Equivalent to International Accounting Standard 34 Interim Financial Reporting (NZ IAS 34) and for such internal controls as the Board members determine are necessary to enable the preparation of interim financial statements that are free from material misstatement, whether due to fraud or error.

#### Our responsibility

Our responsibility is to express a conclusion on the accompanying interim financial statements based on our review. We conducted our review in accordance with the New Zealand Standard on Review Engagements 2410 *Review of Financial Statements Performed by the Independent Auditor of the Entity* (NZ SRE 2410). NZ SRE 2410 requires us to conclude whether anything has come to our attention that causes us to believe that the interim financial statements, taken as a whole, are not prepared in all material respects, in accordance with IAS 34 and NZ IAS 34. As the auditors of the Company, NZ SRE 2410 requires that we comply with the ethical requirements relevant to the audit of the annual financial statements.

A review of interim financial statements in accordance with NZ SRE 2410 is a limited assurance engagement. The auditor performs procedures, primarily consisting of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. The procedures performed in a review are substantially less than those performed in an audit conducted in accordance with International Standards on Auditing (New Zealand) and International Standards on Auditing. Accordingly, we do not express an audit opinion on these interim financial statements.

We are independent of the Group. Our firm carries out other services for the Group in the areas of treasury advisory services. The provision of these other services has not impaired our independence.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that these interim financial statements of the Group are not prepared, in all material respects, in accordance with IAS 34 and NZ IAS 34.

*PricewaterhouseCoopers, 113 – 119 The Terrace, PO Box 243, Wellington 6140, New Zealand* T: +64 (4) 462 7000, F: +64 (4) 462 7001, www.pwc.com/nz



#### Who we report to

This report is made solely to the Board members of the New Zealand Racing Board, as a body. Our review work has been undertaken so that we might state to the Board members those matters which we are required to state to them in our review report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Board Members of the New Zealand Racing Board, as a body, for our review procedures, for this report, or for the conclusion we have formed.

For and on behalf of:

Pricewaterbouse Coopers

Chartered Accountants 28 March 2018

Wellington

#### CONDENSED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 31 JANUARY 2018

| NOTE31 JANUARY 2018<br>31 JANUARY 200931 JANUARY 2017<br>30000Betting and gaming turnover5a1,430,0371,376,015REVENUE5b151,057145,485Net betting revenue5b151,057145,485Net gaming revenue5c13,29812,590NZ racing shown overseas revenue11,14610,950Other revenue612,58413,255TOTAL REVENUE188,085182,280TURNOVER RELATED EXPENSES736,25934,166 |
|--|
| REVENUENet betting revenue5b151,057145,485Net gaming revenue5c13,29812,590NZ racing shown overseas revenue11,14610,950Other revenue612,58413,255TOTAL REVENUE188,085182,280  |
| Net betting revenue5b151,057145,485Net gaming revenue5c13,29812,590NZ racing shown overseas revenue11,14610,950Other revenue612,58413,255TOTAL REVENUE188,085182,280   |
| Net betting revenue5b151,057145,485Net gaming revenue5c13,29812,590NZ racing shown overseas revenue11,14610,950Other revenue612,58413,255TOTAL REVENUE188,085182,280   |
| Net gaming revenue   5c   13,298   12,590     NZ racing shown overseas revenue   11,146   10,950     Other revenue   6   12,584   13,255     TOTAL REVENUE   188,085   182,280   |
| NZ racing shown overseas revenue11,14610,950Other revenue612,58413,255TOTAL REVENUE188,085182,280  |
| Other revenue   6   12,584   13,255     TOTAL REVENUE   188,085   182,280  |
| TOTAL REVENUE 188,085 182,280  |
|  |
| TURNOVER RELATED EXPENSES736,25934,166   |
|  |
| PROFIT CONTRIBUTION 151,826 148,114  |
| OPERATING EXPENSES   |
| Broadcasting expenses 4,718 4,882  |
| Communication and technology expenses 8 10,303 8,579   |
| Premises and equipment expenses 9 7,442 7,513  |
| Staff expenses 10 31,780 32,069  |
| Depreciation and amortisation 10,334 7,885   |
| Foreign exchange gain 24 61  |
| Other operating expenses 11 8,216 7,070  |
| TOTAL OPERATING EXPENSES 72,817 68,059   |
|  |
| NET PROFIT BEFORE DISTRIBUTIONS   79,009   80,055  |
| Distributions 4 84,798 76,505  |
| Provisions for undistributed gaming surplus 2,668 1,701  |
| NET (LOSS)/PROFIT AFTER DISTRIBUTIONS (8,457) 1,849  |
|  |
| OTHER COMPREHENSIVE INCOME   Movement in fair value of cash flow hedges *   559   (138)  |
| Movement in fair value of cash flow hedges * 559 (138)   |
| TOTAL OTHER COMPREHENSIVE (LOSS)/INCOME FOR THE YEAR (7,898) 1,711   |
| TOTAL OTHER COMPREHENSIVE (LOSS)/INCOME ATTRIBUTABLE TO:   |
| NZ Racing Board reserves (7,921) 1,585   |
| Non-controlling interests in Racing Integrity Unit Limited 23 126  |
| <mark>(7,898)</mark> 1,711   |

\* Items of other comprehensive income may be reclassified to profit or loss.

#### CONDENSED STATEMENT OF CHANGES IN EQUITY FOR THE SIX MONTHS ENDED 31 JANUARY 2018

|                                       |                 | UNAU            | IDITED                              |                       |
|---------------------------------------|-----------------|-----------------|-------------------------------------|-----------------------|
|                                       | General reserve | Hedging reserve | Non-controlling<br>interests in RIU | TOTAL GROUP<br>EQUITY |
|                                       | \$000           | \$000           | \$000                               | \$000                 |
| Balance as at 1 August 2016           | 73,047          | 489             | 233                                 | 73,769                |
| Net profit after distributions        | 1,723           | _               | 126                                 | 1,849                 |
| Other comprehensive loss              | -               | (138)           | -                                   | (138)                 |
| Balance as at 31 January 2017         | 74,770          | 351             | 359                                 | 75,480                |
|                                       |                 |                 |                                     |                       |
| Balance as at 1 August 2017           | 69,306          | (218)           | 220                                 | 69,308                |
| Net (loss)/profit after distributions | (8,480)         | _               | 23                                  | (8,457)               |
| Other comprehensive profit            | -               | 559             | -                                   | 559                   |
| Balance as at 31 January 2018         | 60,826          | 341             | 243                                 | 61,410                |

#### **CONDENSED STATEMENT OF FINANCIAL POSITION** AS AT 31 JANUARY 2018

|  | UNAUDITED       | AUDITED      |
|--|-----------------|--------------|
|  | 31 JANUARY 2018 | 31 JULY 2017 |
| NOTE   | \$000           | \$000        |
| CURRENT ASSETS                                 | 21 277          | 20.017       |
| Cash and cash equivalents                      | 21,277          | 29,017       |
| Derivative assets                              | 288             | -            |
| Trade and other receivables                    | 9,587           | 9,071        |
| Non-current assets held for sale               | -               | 1,220        |
| Other financial assets 13                      |                 | 37,000       |
| Other current assets                           | 2,427           | 1,498        |
| TOTAL CURRENT ASSETS                           | 58,579          | 77,806       |
| NON-CURRENT ASSETS                             |                 |              |
| Property, plant and equipment                  | 41,156          | 39,284       |
| Intangible assets (including software assets)  | 25,462          | 13,983       |
| Other financial assets 13                      | 4,016           | 3,003        |
| Other non-current assets                       | 2,160           | 2,596        |
| TOTAL NON-CURRENT ASSETS                       | 72,794          | 58,866       |
| TOTAL ASSETS                                   | 131,373         | 136,672      |
| CURRENT LIABILITIES                            |                 |              |
| Trade and other payables                       | 30,475          | 26,744       |
| Current liabilities held for sale              |                 | 61           |
| Customer betting account deposits and vouchers | 23,433          | 24,779       |
| Other financial liabilities                    | 4,038           | 5,232        |
| Derivative liabilities                         | -               | 214          |
| Taxation payable                               | 4,962           | 4,199        |
| Provisions                                     | 2,893           | 2,372        |
| TOTAL CURRENT LIABILITIES                      | 65,801          | 63,601       |
| NON-CURRENT LIABILITIES                        |                 |              |
| Other financial liabilities                    | 2,539           | 2,711        |
| Provisions                                     | 1,623           | 1,052        |
| TOTAL NON-CURRENT LIABILITIES                  | 4,162           | 3,763        |
| TOTAL LIABILITIES                              | 69,963          | 67,364       |
|  | 05,903          | 07,304       |
| TOTAL EQUITY                                   | 61,410          | 69,308       |
| TOTAL LIABILITIES AND EQUITY                   | 131,373         | 136,672      |

The Board members of the New Zealand Racing Board authorised these interim financial statements for issue on 28 March 2018.

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**Glenda Hughes** Chair of the New Zealand Racing Board

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Alistair Ryan Chair of the Audit and Risk Committee of the New Zealand Racing Board

#### **CONDENSED STATEMENT OF CASH FLOWS** FOR THE SIX MONTHS ENDED 31 JANUARY 2018

|   | UNAU                     | DITED                    |
|---|--------------------------|--------------------------|
|   | 31 JANUARY 2018<br>\$000 | 31 JANUARY 2017<br>\$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES                          |                          | • • • •                  |
| INFLOWS   |                          |                          |
| Betting and gaming turnover                                   | 1,430,121                | 1,375,216                |
| NZ racing shown overseas revenue                              | 10,519                   | 10,634                   |
| Other revenue   | 13,731                   | 9,609                    |
| TOTAL INFLOWS FROM OPERATING ACTIVITIES                       | 1,454,371                | 1,395,459                |
| OUTFLOWS  |                          |                          |
| Betting and gaming dividends paid                             | (1,225,123)              | (1,178,891)              |
| Betting and gaming duty paid                                  | (12,659)                 | (11,999)                 |
| Goods and services tax (net)                                  | (26,802)                 | (26,085)                 |
| Jackpot retentions and account deposits (net)                 | (3,097)                  | (1,284)                  |
| National sporting organisations                               | (5,110)                  | (4,855)                  |
| Payments for employee benefits including termination payments | (31,066)                 | (33,083)                 |
| Payments to suppliers   | (66,611)                 | (58,029)                 |
| TOTAL OUTFLOWS FROM OPERATING ACTIVITIES                      | (1,370,468)              | (1,314,226)              |
| NET CASH PROVIDED BY OPERATING FACILITIES                     | 83,903                   | 81,233                   |
| CASH FLOWS FROM INVESTING ACTIVITIES                          |                          |                          |
| INFLOWS   |                          |                          |
| Interest received   | 1,030                    | 1,344                    |
| Repayment of industry loans                                   | 249                      | -                        |
| Repayment of short-term deposits                              | 15,000                   | -                        |
| TOTAL INFLOWS FROM INVESTING ACTIVITIES                       | 16,279                   | 1,344                    |
| OUTFLOWS  |                          |                          |
| Investment of short-term deposits                             | (3,000)                  | (7,500)                  |
| Purchases of intangible assets                                | (16,043)                 | (1,992)                  |
| Purchases of property, plant and equipment                    | (3,916)                  | (1,105)                  |
| TOTAL OUTFLOWS FROM INVESTING ACTIVITIES                      | (22,959)                 | (10,597)                 |
| NET CASH USED IN INVESTING ACTIVITIES                         | (6,680)                  | (9,253)                  |
| CASH FLOWS FROM FINANCING ACTIVITIES                          |                          |                          |
| OUTFLOWS  |                          |                          |
| Interest paid   | (138)                    | (283)                    |
| Distributions to the racing codes                             | (77,736)                 | (71,210)                 |
| Distributions to the racing industry                          | (1,820)                  | -                        |
| Gaming distributions to the racing industry                   | (4,151)                  | (3,096)                  |
| Gaming distribution to external bodies                        | (1,266)                  | (1,569)                  |
| Repayment of finance lease                                    | (156)                    | (156)                    |
| TOTAL OUTFLOWS FROM FINANCING ACTIVITIES                      | (85,267)                 | (76,314)                 |
| NET CASH USED IN FINANCING ACTIVITIES                         | (85,267)                 | (76,314)                 |
| NET DECREASE IN CASH AND CASH EQUIVALENTS                     | (8,044)                  | (4,334)                  |
| Cash and cash equivalents as at the beginning of the period   | 29,017                   | 30,807                   |
| Foreign exchange loss on cash and cash equivalents            | 304                      | (127)                    |
| CASH AND CASH EQUIVALENTS AS AT THE END OF THE PERIOD         | 21,277                   | 26,346                   |
|   |                          |                          |

The purpose of these interim financial statements is to report on the financial performance for the six months ended 31 January 2018. Additionally, these financial statements report on transactions and events that are significant in gaining an understanding of the changes in financial position and performance of NZRB since NZRB's previous year end, 31 July 2017. Accordingly, it focusses on new actions, events and circumstances and does not duplicate information previously reported in NZRB's financial statements for the year ended 31 July 2017.

The notes to the financial statements include information which is required to understand the financial statements and information that is material and relevant to the financial performance, financial position and operations of NZRB.

The notes to the financial statements are organised into the following sections:

**Basis of preparation:** sets out the accounting policies that relate to the financial statements as a whole.

**Internal reporting:** provides information about how the key numbers of NZRB are reported internally.

**Key numbers:** provides a breakdown of NZRB's financial performance. This section highlights the link between the income derived and the return provided to NZRB's stakeholders.

**Other:** provides some additional information required to understand these financial statements.

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Note 14 - Subsequent events

### Who is NZRB and what was the basis of financial statement preparation?

#### **1. BASIS OF PREPARATION**

#### REPORTING ENTITY AND STATUTORY BASE

The New Zealand Racing Board (NZRB) is a statutory body established by the Racing Act 2003 and is required to prepare financial statements that comply with Generally Accepted Accounting Principles in New Zealand (NZ GAAP) as defined under the Financial Reporting Act 2013.

NZRB is domiciled in New Zealand.

The financial statements presented are for NZRB and its subsidiaries, the Racing Integrity Unit Limited (RIU) and the Betting Accounts and Betting Vouchers Trust (collectively the Group).

#### STATEMENT OF COMPLIANCE

These consolidated Group interim financial statements comply with International Accounting Standards and NZ IAS 34 'Interim Financial Reporting'.

These unaudited statements do not include all the disclosures required for full annual financial statements prepared in accordance with NZ IFRS and should be read in conjunction with the financial statements and related notes included in NZRB's financial statements for the year ended 31 July 2017.

#### BASIS OF MEASUREMENT

These financial statements have been prepared on the historical cost basis. The Group financial statements are presented in New Zealand dollars (\$) (the presentation currency), which is NZRB's functional currency.

#### CHANGES IN ACCOUNTING POLICIES

There have been no changes in accounting policies during the six months ended 31 January 2018. All the accounting policies have been applied consistently throughout the period and are the same as those used in the financial statements for the year ended 31 July 2017.

#### 1. BASIS OF PREPARATION (CONTINUED)

#### NEW STANDARDS AND INTERPRETATIONS ISSUED

The financial statements have been drawn up on the basis of accounting standards, interpretations and amendments effective at the beginning of the accounting period on 1 August 2017.

At the date of authorisation, the following new standards, amendments to or interpretations of existing standards were in issue but not yet effective.

NZ IFRS 9 Financial instruments was issued in September 2014 as a complete version of the standard. NZ IFRS 9 replaces NZ IAS 39 (and other previous versions of NZ IFRS 9) that relates to the three aspects of financial instruments accounting: classification and measurement, impairment and hedge accounting.

Based on management assessment, NZ IFRS9 will not have a significant impact to NZRB. NZ IFRS 9 is effective for reporting periods beginning on or after 1 January 2018 and NZRB will adopt this standard from 1 August 2018. The changes resulting from NZ IFRS 9 will be disclosed in the financial statements ending 31 July 2019.

- NZ IFRS 15 Revenue from contracts with customers replaces the current revenue recognition guidance under NZ IAS 18, "Revenue" and NZ IAS 11, "Construction contracts" and is applicable to all entities with revenue. It sets out a five step model for revenue recognition to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those goods or services. The Group has undertaken an assessment to measure the impact of the new standard and has concluded that the impact to NZRB is minimal. NZRB will apply this standard from 1 August 2018 and any changes resulting from the adoption of NZ IFRS 15 will be reflected in the financial statements ending 31 July 2019.
- NZ IFRS 16 Leases replaces NZ IAS 17 Leases. IFRS 16 eliminates the classification of leases as either operating or finance for lessees and, instead, introduces a single lessee accounting model. This model requires lessees to account for all of their leases in a manner similar to how finance leases were treated applying NZ IAS 17. This will result in the recognition of (a) a lease asset and lease liability in the statement of financial position; (b) depreciation of lease assets and financing costs on the lease liability in profit or loss; and (c) present the amount of cash paid for the principal portion of the lease liability within financing activities. Lessor accounting is broadly unchanged compared to NZ IAS 17. NZ IFRS 16 is effective for reporting periods beginning on or after 1 January 2019 and NZRB will adopt this standard from 1 August 2019.

NZRB has undertaken a high level assessment of NZ IFRS 16's impact and concluded that, given the significant lease properties of NZRB, the new standard will have a significant impact on the balance sheet position and financial performance of the Group. A further in depth assessment is currently being undertaken to further quantify the impact to the financial statements (including measurement, presentation and disclosure requirements) and to the organisation overall. The full impact will be reflected in the financial statements ending 31 July 2020.

The above assessments performed by management are yet to be audited.

## NZRB INTERIM FINANCIAL STATEMENTS 2018

#### CONDENSED NOTES TO THE FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 31 JANUARY 2018 (CONTINUED)

### How were the results of NZRB reported internally?

#### 2. UNDERLYING OPERATING PROFIT RECONCILIATION

This note represents NZRB's underlying operating profit which separately shows the impact of NZRB's strategic initiative activities. Costs associated with these activities are reported in this note in order to better demonstrate NZRB's operating performance in a meaningful and transparent manner to all users of these financial statements including those who use non-GAAP financial information.

The strategic initiatives undertaken in 2018 included:

- **Fixed Odds Betting** - NZRB appointed FOB partners OpenBet and Paddy Power Betfair in December 2016. Development / implementation commenced in June 2017 and as at 31 January 2018 is well advanced.

- **Racefields legislation** - has been introduced into Parliament and had its first reading before the House rose for the 2017 election; as at 31 January 2018 this is under consideration at the Select Committee (Primary Production), with report due to the House in March 2018.

- **Customer & Channels Programme** - since inception, the programme has relaunched the TAB brand, established new Retail TAB concept venues, rolled-out digital Identity Verification and Elite customer portal and delivered Mobile App releases. Retail network plan has also been developed with venue realignment underway across TAB venues, Pub and Club TABs. Overall, this has resulted in significant customer growth and is on-track to enable for further customer acquisition.

- **Optimise the Calendar** - approved changes to the Racing Calendar to optimise betting revenue initially delivered positive results that have been incorporated into the 2017/18 racing season; engagement with the industry has commenced to develop a national venue plan.

| 31 JANUARY 2018                                       | Note | Reported Net<br>Profit | Strategic<br>Initiatives<br>net benefits and<br>costs and Other<br>costs | Underlying<br>Operating Profit |
|---|------|------------------------|--|--------------------------------|
|   |      | \$000                  | \$000  | \$000                          |
| PROFIT CONTRIBUTION - INCLUDING STRATEGIC INITIATIVES |      | 151,826                | -  | 151,826                        |
| Strategic initiative - benefit                        |      | -                      | 1,800  | 1,800                          |
| Strategic initiative - turnover related expenses      |      | -                      | (1,822)  | (1,822)                        |
| OPERATING EXPENSES                                    |      |                        |  |                                |
| Broadcasting expenses                                 |      | 4,718                  | -  | 4,718                          |
| Communication and technology expenses                 |      | 10,303                 | (812)  | 9,491                          |
| Premises and equipment expenses                       |      | 7,442                  | (125)  | 7,317                          |
| Staff expenses  |      | 31,780                 | (1,253)  | 30,527                         |
| Depreciation and amortisation                         |      | 10,334                 | (1,926)  | 8,408                          |
| Foreign exchange gain                                 |      | 24                     | -  | 24                             |
| Other operating expenses                              |      | 8,216                  | (300)  | 7,916                          |
| TOTAL OPERATING EXPENSES                              |      | 72,817                 | (4,416)  | 68,401                         |
| UNDERLYING OPERATING PROFIT BEFORE DISTRIBUTIONS      |      | 79,009                 | 4,438  | 83,447                         |

| 31 JANUARY 2017                                       | Note | Reported Net<br>Profit | Strategic<br>Initiatives<br>net benefits and<br>costs and Other<br>costs | Underlying<br>Operating Profit |
|---|------|------------------------|--|--------------------------------|
|   |      | \$000                  | \$000  | \$000                          |
| PROFIT CONTRIBUTION - INCLUDING STRATEGIC INITIATIVES |      | 148,114                | -  | 148,114                        |
| Strategic initiative - benefit                        |      | -                      | -  | -                              |
| Strategic initiative - turnover related expenses      |      | -                      | -  | -                              |
| OPERATING EXPENSES                                    |      |                        |  |                                |
| Broadcasting expenses                                 |      | 4,882                  | -  | 4,882                          |
| Communication and technology expenses                 |      | 8,579                  | -  | 8,579                          |
| Premises and equipment expenses                       |      | 7,513                  | -  | 7,513                          |
| Staff expenses  |      | 32,069                 | (160)  | 31,909                         |
| Depreciation and amortisation                         |      | 7,885                  | -  | 7,885                          |
| Foreign exchange gain                                 |      | 61                     | -  | 61                             |
| Other operating expenses                              |      | 7,070                  | (472)  | 6,598                          |
| TOTAL OPERATING EXPENSES                              |      | 68,059                 | (632)  | 67,427                         |
| UNDERLYING OPERATING PROFIT BEFORE DISTRIBUTIONS      | -    | 80,055                 | 632  | 80,687                         |

## NZRB INTERIM FINANCIAL STATEMENTS 2018

#### CONDENSED NOTES TO THE FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 31 JANUARY 2018 (CONTINUED)

#### **3. OPERATING SEGMENTS**

The following is an analysis of the Group's profit by reportable segments. There have been no changes in the nature of operating segments since 31 July 2017.

|  | UNAUDITED |         |         |          |
|--|-----------|---------|---------|----------|
|  | Betting   | Gaming  | RIU     | Total    |
|  | \$000     | \$000   | \$000   | \$000    |
| 31 JANUARY 2018                                    |           |         |         |          |
| NET PROFIT BEFORE DISTRIBUTIONS                    | 73,312    | 8,806   | (3,109) | 79,009   |
| Less distributions                                 | (81,800)  | (6,138) | 3,140   | (84,798) |
| Less provision for undistributed Gaming net profit | -         | (2,668) | -       | (2,668)  |
| NET (LOSS) / PROFIT AFTER DISTRIBUTIONS            | (8,488)   | -       | 31      | (8,457)  |

|  | UNAUDITED |         |         |          |
|--|-----------|---------|---------|----------|
|  | Betting   | Gaming  | RIU     | Total    |
|  | \$000     | \$000   | \$000   | \$000    |
| 31 JANUARY 2017                                    |           |         |         |          |
|  |           |         |         |          |
| NET PROFIT BEFORE DISTRIBUTIONS                    | 74,906    | 7,998   | (2,849) | 80,055   |
| Less distributions                                 | (73,225)  | (6,297) | 3,017   | (76,505) |
| Less provision for undistributed Gaming net profit | -         | (1,701) | -       | (1,701)  |
| NET PROFIT AFTER DISTRIBUTIONS                     | 1,681     | -       | 168     | 1,849    |

NZRB distributes almost all of its net profit to the Racing Industry and Sporting Community Organisations. This section focuses on the net profit of NZRB that enabled this return to its stakeholders. Starting with a breakdown of total distributions, on the following pages you will find a breakdown of individual line items recognised in the Condensed Statement of Profit or Loss and Other Comprehensive Income.

## Key Numbers: What was the return to NZRB's stakeholders?

#### 4. DISTRIBUTIONS

|  |         | UNAUI   | DITED   |         |
|--|---------|---------|---|---------|
| 31 JANUARY 2018  | Betting | Gaming  | Undistributed<br>Gaming net profit<br>from 31 July 2017 | TOTAL   |
|  | \$000   | \$000   | \$000   | \$000   |
| DISTRIBUTIONS TO THE RACING INDUSTRY                             |         |         |   |         |
| Code funding   | 79,980  | -       | -   | 79,980  |
| Judicial Control Authority                                       | -       | 575     | 230   | 805     |
| Racing Integrity Unit  | -       | 2,617   | 523   | 3,140   |
| Racing Laboratory Services                                       | -       | 780     | 162   | 942     |
| The Races Partnership Limited                                    | 1,820   | 321     | 134   | 2,275   |
| Other application of funds from Gaming operations                |         |         |   |         |
| Infrastructure development                                       | -       | -       | 108   | 108     |
| Stakes enhancement   | -       | 204     | 122   | 326     |
| Race form publications   | -       | 289     | 271   | 560     |
| Youth recruitment  | -       | 86      | 18  | 104     |
| TOTAL DISTRIBUTIONS TO THE RACING INDUSTRY                       | 81,800  | 4,872   | 1,568   | 88,240  |
| Distributions (grants) to Sporting Community<br>Organisations    |         |         |   |         |
| Sports Authorised Purposes (paid and payable)                    | -       | 1,266   | -   | 1,266   |
| TOTAL DISTRIBUTIONS (GRANTS) TO SPORTING COMMUNITY ORGANISATIONS | -       | 1,266   | -   | 1,266   |
| Reversal of prior year provision for undistributed net profit    | -       | -       | (1,568)   | (1,568) |
| TOTAL DISTRIBUTIONS FROM NZRB PARENT                             | 81,800  | 6,138   | -   | 87,938  |
| Distributions to RIU - eliminated on consolidation               | -       | (3,140) | -   | (3,140) |
| TOTAL DISTRIBUTIONS FROM GROUP                                   | 81,800  | 2,998   | -   | 84,798  |

On 1 August 2017 the Events, Marketing & Logistics operations were transferred to The Races Limited Partnership, which is a limited liability partnership between New Zealand Thoroughbred Racing, Harness Racing New Zealand and The Races Limited.

|   | UNAUDITED |         |   |         |
|---|-----------|---------|---|---------|
| 31 JANUARY 2017   | Betting   | Gaming  | Undistributed<br>Gaming net profit<br>from 31 July 2016 | TOTAL   |
|   | \$000     | \$000   | \$000   | \$000   |
| DISTRIBUTIONS TO THE RACING INDUSTRY                                |           |         |   |         |
| Code funding  | 73,225    | -       | -   | 73,225  |
| Judicial Control Authority  | -         | 546     | 104   | 650     |
| Racing Integrity Unit   | -         | 2,647   | 370   | 3,017   |
| Racing Laboratory Services  | -         | 782     | 150   | 932     |
| Other application of funds from Gaming operations                   |           |         |   |         |
| Events, Marketing and Logistics                                     | -         | 507     | -   | 507     |
| Infrastructure development  | -         | 20      | -   | 20      |
| Race form publications  | -         | 793     | -   | 793     |
| TOTAL DISTRIBUTIONS TO THE RACING INDUSTRY                          | 73,225    | 5,295   | 624   | 79,144  |
| Distributions (grants) to Sporting Community<br>Organisations       |           |         |   |         |
| Sports Authorised Purposes (paid and payable)                       | -         | 1,002   | 150   | 1,152   |
| TOTAL DISTRIBUTIONS (GRANTS) TO SPORTING<br>COMMUNITY ORGANISATIONS | -         | 1,002   | 150   | 1,152   |
| Reversal of prior year provision for undistributed net profit       | -         | -       | (774)   | (774)   |
| TOTAL DISTRIBUTIONS FROM NZRB PARENT                                | 73,225    | 6,297   | -   | 79,522  |
| Distributions to RIU - eliminated on consolidation                  | -         | (3,017) | -   | (3,017) |
| TOTAL DISTRIBUTIONS FROM GROUP                                      | 73,225    | 3,280   | -   | 76,505  |

## Key Numbers: Where did NZRB's revenue come from?

#### 5. REVENUE

|   | UNAUDITED                |                          |
|---|--------------------------|--------------------------|
|   | 31 JANUARY 2018<br>\$000 | 31 JANUARY 2017<br>\$000 |
| 5a. TURNOVER (including GST)                              | \$000                    | \$000                    |
| Betting turnover - racing totalisator                     | 519,033                  | 543,918                  |
| Betting turnover - racing fixed odds                      | 374,388                  | 335,582                  |
| Total betting turnover - racing                           | 893,421                  | 879,500                  |
|   |                          |                          |
| Betting turnover - sports fixed odds                      | 301,590                  | 276,492                  |
| Total betting turnover - sports                           | 301,590                  | 276,492                  |
| Total betting turnover                                    | 1,195,011                | 1,155,992                |
| Gaming turnover   | 235,026                  | 220,023                  |
|   |                          | ,                        |
| TOTAL BETTING AND GAMING TURNOVER                         | 1,430,037                | 1,376,015                |
|   |                          |                          |
| 5b. NET BETTING REVENUE                                   | 1 105 014                | 1 1 5 5 0 0 0            |
| Total betting turnover                                    | 1,195,011                | 1,155,992                |
| Less: dividends paid and payable<br>Gross betting revenue | (1,010,912)<br>184,099   | (978,671)                |
| Gross betting revenue                                     | 164,099                  | 177,321                  |
| Betting duty  | (7,298)                  | (6,968)                  |
| GST   | (24,783)                 | (23,949)                 |
| Problem gambling levy                                     | (961)                    | (919)                    |
| NET BETTING REVENUE                                       | 151,057                  | 145,485                  |
| 5c. NET GAMING REVENUE                                    |                          |                          |
| Gaming turnover   | 235,026                  | 220,023                  |
| Less: dividends paid and payable                          | (214,771)                | (200,848)                |
| Gross gaming revenue                                      | 20,255                   | 19,175                   |
|   | .,===                    | .,                       |
| Gaming machine duty                                       | (4,051)                  | (3,835)                  |
| GST   | (2,642)                  | (2,501)                  |
| Problem gambling levy                                     | (264)                    | (249)                    |
| NET GAMING REVENUE  | 13,298                   | 12,590                   |

#### **6. OTHER REVENUE**

|   | UNAUDITED                |                          |
|---|--------------------------|--------------------------|
|   | 31 JANUARY 2018<br>\$000 | 31 JANUARY 2017<br>\$000 |
| Interest  | 730                      | 931                      |
| (Loss) on disposal of property, plant and equipment | (26)                     | (2)                      |
| Merchant fee revenue                                | 2,220                    | 1,909                    |
| Racing services                                     | 7,224                    | 7,092                    |
| Revenue from broadcasting within New Zealand        | 440                      | 355                      |
| Other revenue                                       | 1,996                    | 2,970                    |
| TOTAL OTHER REVENUE                                 | 12,584                   | 13,255                   |

Decrease in other revenue is mainly due to a reduction in EML related recoveries from racing clubs as a result of the transfer of EML to The Races Partnership Limited.

### Key Numbers: What costs were incurred in deriving this revenue?

#### 7. TURNOVER RELATED EXPENSES

|                         | UN/                    | UDITED   |
|-------------------------|------------------------|----------|
|                         | 31 JANUARY 201<br>\$00 |          |
| d promotions*           | 4,66                   | 4 3,394  |
|                         | 89                     | 9 564    |
| isations                | 5,46                   | 1 4,466  |
|                         | 14,74                  | 2 14,437 |
|                         | 8,12                   | 2 8,244  |
|                         | 1,14                   | 0 1,730  |
| recovered from Gaming** | (560                   | ) (793)  |
| expenses                | 1,79                   | 1 2,124  |
| NSES                    | 36,25                  | 34,166   |

- \* Included within the 2018 turnover related expenses was \$1.8 million in relation to the strategic initiatives. Refer to Note 2.
- \*\* Race form publications recovered from Gaming relates to the application of funds from Gaming to reimburse certain race form publication expenses under its Racing Authorised Purpose. Refer to Note 4.

#### 8. COMMUNICATION AND TECHNOLOGY EXPENSES

Communication and technology expenses include the new IT managed service agreement relating to the Optimus programme of \$6.3 million (2017: \$4.9 million).

#### 9. PREMISES AND EQUIPMENT EXPENSES

|                                       | UNAUDITED                |                          |
|---------------------------------------|--------------------------|--------------------------|
|                                       | 31 JANUARY 2018<br>\$000 | 31 JANUARY 2017<br>\$000 |
| Rent                                  | 3,820                    | 3,754                    |
| Repairs and maintenance               | 1,208                    | 1,169                    |
| Other premises and equipment expenses | 2,414                    | 2,590                    |
| TOTAL PREMISES AND EQUIPMENT EXPENSES | 7,442                    | 7,513                    |

\* Included within the 2018 premises and equipment expenses was \$0.1 million in relation to the strategic initiatives. Refer to Note 2.

#### **10. STAFF EXPENSES**

|  | UNAUDITED                |                          |
|--|--------------------------|--------------------------|
|  | 31 JANUARY 2018<br>\$000 | 31 JANUARY 2017<br>\$000 |
| Salaries and wages (including contractors) | 29,123                   | 29,729                   |
| Termination payments                       | 314                      | 2                        |
| Other staff expenses                       | 2,343                    | 2,338                    |
| TOTAL STAFF EXPENSES                       | 31,780                   | 32,069                   |

\* Included within the 2018 staff expenses was \$1.3 million in relation to the strategic initiatives (2017: \$0.2 million). Refer to Note 2.

## NZRB INTERIM FINANCIAL STATEMENTS 2018

#### CONDENSED NOTES TO THE FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 31 JANUARY 2018 (CONTINUED)

#### **11. OTHER OPERATING EXPENSES**

|  | UNAUDITED                |                          |
|--|--------------------------|--------------------------|
|  | 31 JANUARY 2018<br>\$000 | 31 JANUARY 2017<br>\$000 |
| Auditors remuneration                              |                          |                          |
| - Audit and review services                        | 93                       | 84                       |
| - Taxation compliance services                     | 6                        | 6                        |
| - Treasury advisory services                       | -                        | 2                        |
| - Other services <sup>1</sup>                      | 5                        | 3                        |
| Board members                                      | 197                      | 195                      |
| Consultancy  | 1,453                    | 1,082                    |
| Impairment   | 45                       | 80                       |
| Interest   | 137                      | 183                      |
| Legal  | 150                      | 190                      |
| Merchant   | 2,330                    | 1,990                    |
| Printing and stationery                            | 150                      | 241                      |
| RIU swabbing costs                                 | 704                      | 660                      |
| Travel and accommodation                           | 1,568                    | 1,700                    |
| Other operating expenses                           | 1,378                    | 1,161                    |
| Less: EML costs recovered from Gaming <sup>2</sup> | -                        | (507)                    |
| TOTAL OTHER OPERATING EXPENSES                     | 8,216                    | 7,070                    |

<sup>1</sup> Other services relate to the review of the gaming financial statements and forecast information for Class 4 relicensing purposes.

<sup>2</sup> Events, Marketing and Logistics (EML) costs for 2017 recovered from Gaming relates to the application of funds from Gaming to reimburse certain promotional expenses under its Racing Authorised Purpose. Refer to note 4.

\* Included within the 2018 other expenses was \$0.3 million in relation to the strategic initiatives (2017: \$0.5 million). Refer to Note 2.

#### **12. RELATED PARTIES**

There have been no significant changes to the related parties or transactions with related parties since 31 July 2017.

#### Other

#### **13. OTHER FINANCIAL ASSETS**

|   | UNAUDITED             | AUDITED                |
|---|-----------------------|------------------------|
|   | 31 JANUARY 20<br>\$00 |                        |
| Industry loans - RACE Inc                           | 2,7                   | 19 2,927               |
| Industry loans - The Races Partnership Limited      | 1,2                   | 21 -                   |
| Term deposits - Betting Accounts and Vouchers Trust | 25,0                  | 00 22,000              |
| Term deposits                                       |                       | - 15,000               |
| Other   |                       | <mark>76</mark> 76     |
| TOTAL OTHER OPERATING ASSETS                        | 29,0                  | 40,003                 |
| Disclosed as:                                       |                       |                        |
| Current   | 25,0                  | 00 37,000              |
| Non-current   | 4,0                   | <mark>16 3,003</mark>  |
| TOTAL OTHER OPERATING ASSETS                        | 29,0                  | <mark>16</mark> 40,003 |

Betting Accounts and Betting Vouchers Trust short-term deposits are funds held in trust to cover the balance of customer betting accounts deposits and vouchers liability. The short-term deposit of \$25.0 million and \$1.0 million included in the cash and cash equivalents balance is held to cover the total owed to customers of betting account deposits and vouchers liability of \$23.4 million. The deposits and cash balance held in trust are not available for use by NZRB in the ordinary course of business up to the value of the betting deposits and vouchers liability.

#### **14. SUBSEQUENT EVENTS**

There are no subsequent events as at 31 January 2018.